KENYA CIVIL AVIATION AUTHORITY: DRIVING AVIATION SECTOR FROM THE FRONT INTO ACHIEVING VISION 2030

Kenya Civil Aviation Authority (KCAA) was established on 24th October 2002 by the Civil Aviation (Amendment) Act, 2002 with the primary functions towards; Regulation and oversight of Aviation Safety & Security; Economic regulation of Air Services and development of Civil Aviation; Provision of Air Navigation Services, and Training of Aviation personnel KCAA; as guided by the provisions of the convention on international civil aviation, related ICAO Standards and Recommended Practices (SARPs), the Kenya Civil Aviation Act, 2013 and the civil aviation regulations.

Mandate

To plan, develop, manage, regulate and operate a safe, economically sustainable and efficient civil aviation system in Kenya, in accordance with the provisions of the Civil Aviation Act, 2013.

Vision

To be a model of excellence in civil aviation.

Mission

To develop, regulate and manage a safe, efficient and effective civil aviation system in Kenya.

Core Values

• **Commitment to Safety and Security:** We endeavour to maintain a safe and secure environment in all areas of our operations and entire civil aviation industry within our jurisdiction.

• **Customer Focus:** We undertake to embrace, meet, delight and exceed our customers' expectations through passionate pursuit of service excellence. We shall invest on our people and systems, to continuously enhance quality service provision to our customers as a priority.

• **Commitment to Fairness and Equity:** We commit to be fair and promote equity in all our activities. We enforce our corporate non-discrimination policy at an arm's length.

We shall promote the Government's efforts to avert corruption by remaining zero tolerant to corruption. KCAA will strive to be a just, accountable and performance driven Authority.

• **Commitment to Staff:** We undertake to continuously invest in our human capital to enhance professionalism and integrity.
• **Creativity and Innovativeness:** We recognize and encourage initiative, creativity and innovation aimed at adding value to our operations and supply chain command.
• **Respect for Diversity:** We recognize and appreciate differences in gender, race, ethnicity, physical challenges, religion, age and generation. The differences complement and bind us together as one family, KCAA.

Strategic Achievements

1. Achieved an effective and sustainable safety and security oversight system.
2. Developed an effective and sustainable air transport system and established a modern CNS/ATM Systems.
3. Ensured safe, orderly and expeditious flow of air traffic.
4. Attracted and retain competent, motivated and performance driven human capital.
5. Became a financially sustainable Authority by ensuring collection and appropriate usage of revenue.
6. Enhanced Customer Service through publication of KCAA Corporate Service Charter.
7. Established an international aviation training centre of excellence by revamping the facilities and capacity at the East African School of Aviation by acquisition of training simulators and achieving ICAO trainair plus status.
8. Became ISO certified to ensure quality service provision.

The Establishment of a vibrant and highly competitive civil aviation industry is critical for the development of any country. In recognition of the foregoing role, KCAA encourages investments from both domestic and international air operators. In so doing, KCAA is fully implementing Vision 2030 which aims to make Kenya a middle income country by the year 2030. The following are some of the projects KCAA is undertaking with the aim of delivering its part in Kenya's Vision 2030.

Kenya Civil Aviation Authority Restructuring Project

KCAA is implementing a restructuring programme to transform itself to render quality services to the growing aviation industry. The restructuring entails aligning organisational structure to its strategy, recruitment, training and retention of competent staff, rightsizing and resourcing the organisation appropriately.

KCAA's restructuring will improve performance and ability to create values by delivering responsive and innovative aviation solutions based on international standards and practices consistent with safety and security for the flying public, and sustainability of the industry. With assurance of safety and security, a vibrant civil aviation system in Kenya will enable existing airline operators to increase capacity on existing routes and open new routes to the benefit of aviation business. This will also allow new players into the industry and extend to the counties.

Modernisation of Air Traffic Management Systems

The success of the Authority is determined by its ability to facilitate the growth of a vibrant civil aviation system that contributes positively to Kenya's development as well as and the improvement of the welfare of its people. To achieve this, the Authority is continuously investing in the modernisation of the civil aviation systems. The project entails installation of modern Communication, Navigation and Surveillance/Air Traffic Management (CNS/ATM) equipment to facilitate the safe and efficient air traffic flow in the Kenya airspace. Improving communications between pilots and air traffic controllers will improve the flow and accuracy of information for safety of operations. Implementation of new navigation procedures and technologies including the Global Navigation Satellite Services (GNSS) and Performance Based Navigation (PBN) will result in tremendous savings of fuel and time by air operators as these procedures allow more direct flights to and from airports. The recent replacement of seven (7) radars with new ones with high surveillance capabilities has enabled KCAA to improve the management of air traffic and ensure safety and security of air operations.

Re-Organisation of the Airspace Project

The re-organisation of the airspace is aimed at improving the capacity to handle safely more aircraft within the Kenyan airspace. The project entails increase of the approach sectors from one to two and their management to achieve optimum traffic flow and improved safety. The modernisation of the airspace equipment has enabled the implementation of this project. The Authority has completed the design of the approach sectors and trained its staff on the operation of the re-organised airspace. The management of air traffic under the re-organised airspace started in October 2011 by being implemented in the

afternoons. The re-organised airspace will be implemented for 24 hours after the successful completion of safety audits.

Achieving International Safety and Security Compliance

Ensuring that air operations achieve international safety and security requirements is the main objective of the Authority. This requires building the capacity of the Authority to deliver quality regulatory oversight services and compliance of the industry. The project entails implementing actions towards achieving and sustaining international requirements which are critical for attracting more air traffic into Kenya's airspace and having Kenya registered airlines operate into the airspaces of other countries.

The establishment of direct flights between the United States of America and Kenya requires achievement of the International Air Safety Assessment (IASA) Category 1 status. KCAA is working with its international partners towards improving the human resource capacity of the Authority to deliver oversight services; resolution of issues of safety and security; and continuously updating its regulatory system based on changes developed by ICAO. This will be done with ongoing support by Federal Aviation Administration (FAA) of the United States of America under the Safe Skies for Africa Program and in harmony with the East African Community's Civil Aviation Safety Oversight Agency (EAC CASSOA) and African Union's African Civil Aviation Commission (AFCAC).